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ABSTRACT

The rapid growth since the 1980s of the use of total quality workforce methods in U.S. companies has contributed to the movement for integrating academic and vocational/technical education. This integration seeks to improve the intellectual capabilities of students through applied and contextual learning and thus make them more capable of adapting to changing conditions in the workplace. In response to these issues and as part of an effort to document institutional outcomes, Wisconsin's Nicolet College formed a task force to explore the role of general education within the context of the college's vocational and technical programs. Core abilities associated with curricula were identified and outcomes matrices were developed describing where, within curricula, core abilities were taught and assessed. Using the matrices, core abilities were compared to the academic outcomes established for programs by faculty, with outcomes having a direct relationship to the core abilities given a point value of 5, those with a secondary relationship a value of 3, and those with no direct relationship a value of 0. This process allowed faculty to evaluate how effectively general education outcomes were met and indicated a curricular pattern for those outcomes not assessed. Sample matrices for the administrative assistant, barbering/cosmetology, business management, culinary arts, emergency medical services, food service, marine and outdoor power products, marketing, nursing, police science, and office assistant programs are attached. (HAA)

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Curriculum Advancement for Work Force Colleges
The Nicolet College Process

Dr. Howard G. Sam Bass

November 1996

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TITLE Curriculum Advancement For Work Force Colleges

Theme Nicolet Area Technical College will share experience gained in documenting and developing curriculum for America's dynamic work force. Nicolet's curriculum development process is a product of a seven year effort aimed initially at the assessment of student academic achievement. What has developed over time is a way of producing curriculum easily adapted to change. Program, course, unit, and lesson level outcomes matrices demonstrate a clear and concise alignment and integration of the college's work force development curriculum. Environmental scanning provides the essential platform from which the curriculum is directed. Scanning strategies and the essential linkage to the curriculum provides quality, balance, and integrity to a dynamic and adaptable curriculum. This process has been used with considerable success when reviewed by various licensing and accrediting bodies associated with assessment and effectiveness in higher education.

Content First, an overview of the environmental scanning process used in determining the direction and focus of the various programs and courses at the college will be described. Second, information discovered in the environmental scanning is used in a continuous improvement feedback loop to develop and improve the curriculum. Third, research information is used to validate program and course outcomes. Fourth, curriculum adjustments are made with consideration given to all learning components, including academic or general education. Finally, program, instruction, and course evaluation are used to continuously improve the curriculum.

Objectives

- 1.) Demonstrate strategies used in determining curriculum direction, program and course content.
- 2.) Adapt curricular outcomes to research findings.
- 3.) Identify general education outcomes included in program competencies.
- 4.) Develop a graphic representation of the curriculum that identifies where in the curriculum the institutional, program, and course outcomes are met and assessed.
- 5.) Ensure quality through evaluation. What to do with what we find in the assessment of the effectiveness of the institution, our programs, and courses as we educate and train our nations work force.

Methodology Computer presentation graphics, overhead transparencies, hand-outs and flip-charts will be used in an interactive, hands-on, lecture/discussion format.

Audience Faculty, instructional administrators, curriculum developers, industry, and business managers are invited to join in this workshop.

SUMMARY The Nicolet Area Technical College process for developing the work force curriculum and the need for a curriculum with enhanced quality, balance, and integrity will be the focus of this activity. This hands-on workshop will connect environmental scanning and research to curriculum advancement. Skills in documenting and developing the curriculum to meet the demands of a rapidly changing work place will be demonstrated.

The Changing Role of Vocational/Technical Education

The Henry Ford - Frederick Taylor model of industrial production that relied on subdividing labor and mechanizing production served American industry well from the late 19th century until the sixth decade of the 20th century.

"During the 1960's a shift in American manufacturing occurred when global competition created the need for a less costly work force. The need for workers who could perform their duties, using explicitly defined specific skills working in endless repetition was being reduced. As the semi-skilled manufacturing jobs in the United States moved to sources of cheaper labor outside the country, technical and service jobs increased. The Japanese economy demonstrated that the use of highly skilled labor, an emphasis on quality and customer satisfaction, and a new organization of work were major factors in international competitiveness. The model popularized by W. Edwards Deming referred to as the "total quality work place" began to replace the Ford/Taylor model. Instead of holding workers to simple, explicitly defined tasks, it requires the need for each worker to perform a broad spectrum of more complex tasks, and be prepared to exchange jobs with other workers. Instead of relegating workers to mindless manual work and leaving the thinking to management, it requires workers to use their minds and a full range of intellectual skills to diagnose and solve problems, assess the quality of products, and improve production and services" (National Assessment of vocational Education, Interim Report to Congress, 1994)".

During the 1980's researchers producing the National Assessment of Vocational Education determined that the use of "total quality work force" methods was very small representing only 5% of companies with more than 50 employees. A 1992 report revealed that 37% of these companies were using the Deming model or high-performance "total quality" work force methods. This change in the American workplace, which seems to be gaining momentum, has contributed to the movement for the integration of academic and vocational/technical education. Integration seeks to develop and improve the intellectual

capabilities of students by the use of applied learning, consistent with the need to think clearly at work, to master a variety of complex tasks, to rotate jobs, and to perform quality control. Integration changes the focus of education from specific vocational/technical skills to broader and more generally applicable intellectual, academic and occupational skills consistent with the breadth, flexibility and qualities of mind needed in the high-performance workplace (National Assessment of Vocational Education: Interim Report to Congress, 1994).

Contextualized Learning and Curriculum Integration

Loren Resnik (1987) at the University of Pittsburgh contends that students' learning is enhanced when general education outcomes are taught and assessed in the context of the vocational/technical curriculum.

"Proponents of integrating academic and vocational/technical education have adopted contextualized education as one of the theoretical bases of the movement. Adelman (1990) observes that vocational education courses could provide an ideal context for learning academic concepts in work relevant situations. The Perkins act requires that Title II, Part C funds, which provide the bulk of assistance monies to local school districts and higher education institutions be used to "provide vocational education in programs that...integrate academic and vocational education...through coherent sequences of courses so that students achieve both academic and occupational competencies" (The National Assessment of Vocational Education: Interim Report to Congress, 1994).

Karweit (1993) describes contextual learning and expresses the core of the idea as being "dependent upon and embedded in the contexts and activity in which it takes place." In comparing learning in and outside the school, Resnik (1987) the leading theorist of contextualized education as well as other advocates, cite examples of people who can perform fairly complex mathematical calculations to solve real-life problems but have difficulty with similar problems in the abstract classroom. Karweit (1993) has found that functional context education methods reduce time requirements, reduce attrition rates, and improve students' overall performance. The case for integrated, contextual education and the requirement by

professional, state, regional, and national agencies for us to pursue high skill, technical, curricula provides us with compelling reasons to pursue a contextually integrated and aligned education process.

The Nicolet College Response

Nicolet College faculty, administration, and staff realized early on that informing the stake holders of the College of our assessment plan for student academic achievement, documenting and delivering the institutional outcomes (general education) and expressing each of these imperatives in terms that were understandable by these stake holders was extremely important with regard to institutional accountability.

Building upon the work of Resnick (1987), the task force on assessment began to explore the role of general education within the context of the various vocational and technical programs offered by the College. At the same time the Self Study Committee began to identify the "core abilities" associated with the College curricula. An institutional in-service program, with all faculty participating, was devoted exclusively to the identification of these "core abilities." Core abilities were defined as being those outcomes that every student in a program of substantial length would be taught and assessed for, before leaving the institution's curriculum. These "core abilities" or "institutional outcomes" were closely correlated to the "general education" outcomes identified by The North Central association of Colleges and Schools.

Designing the outcomes matrices: (The attached documents illustrate the matrix described herein) The next step was to identify those core abilities which are taught and assessed within the context of the colleges programs and courses. The assessment task force designed a course matrix and program matrix which are used to identify where, within the curriculum, "core abilities" or the outcomes of general education were taught then formatively and summatively assessed. The faculty recognized that many learning assessments would not evaluate general education outcomes in and of themselves, but would do so as part of and in the context of the assessment of specific course or programmatic outcomes.

Program and course outcome validation: The task force collected and used a wide variety of resources for the identification of academic achievement, or the general education outcomes, within the context of courses. These resources were used to identify and/or validate what faculty had established as the academic outcomes within a course or program. Included in these resources were DACUM results, national skill standards products, various trade and professional resources and state education agency studies of technical and vocational education. These outcomes, as they were taught and

assessed within the curriculum, were then assigned point values in the following method: Program outcomes which had a primary, or direct, summative (Scriven, 1980) relationship to the core abilities were given a point value of 5; Program outcomes which had a secondary relationship, or formative relationship (Scriven, 1980; Cronbach, 1980), to core abilities were given a point value of 3; Program outcomes which had no direct relationship to core abilities were given a value of 0. This process allowed the faculty to evaluate how effectively general education outcomes were met in the context of the program curriculum as a **cognitive experience**.

A **curricular pattern** was identified for those outcomes of general education not assessed, or only partially assessed as cognitive experiences within the context of the diploma or degree program. These approaches clearly illustrate and document that general education is central to the mission and purpose of our institution, its programs and its courses. This activity also creates a very compelling platform from which the curricular pattern for the delivery of general education outcomes within a program may be identified.

High performance work places require that work force colleges include a strong general education component. The process described above clearly illustrates where and when within the curriculum this job keeping skill component is delivered and the extent to which it is assessed. Our intensive assessment process has had a positive collegial effect upon the entire college community and solidified the curriculum. The strengths and weaknesses of the programs and courses are now discussed in non-threatening collaborations between the program and general education faculty. The integrity, balance and quality of the degree programs and courses at Nicolet College have been greatly enhanced by this process. We feel certain that this effort will allow us to advance our curriculum, mission and purpose well into the next century.

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ADMINISTRATIVE ASSISTANT

THE JOURNAL OF CLIMATE

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes						
Program Outcomes	Core Abilities	Educational Program Competence		Critical Thinking Skills	Self-Directed Inquiry and Growth	Community Commitment
		Solid Foundation Skills	Effective Communication			
P - Primary Relationship (5 points) S - Secondary Relationship (3 points) O - Not Directly Related (0 Points)						
<ul style="list-style-type: none"> ► Originate and process business-related written communication. ► Demonstrate a leadership level of individual and collaborative oral communications in business settings. ► Identify and solve complex office-related problems. ► Exhibit a commitment to quality and total customer satisfaction. ► Demonstrate a high level of motivation, initiative, and ethics in business environments. ► Demonstrate the ability to apply accepted office procedures in the international business environment. ► Demonstrate advanced office skills; i.e., software applications, keyboarding calculations, transcription, and accounting applications. ► Use advanced technology to complete office-related activities. ► Maintain business-related information using a variety of databases. ► Demonstrate readiness to participate as informed citizens in an ever-changing society. ► Demonstrate the ability to manage people, office procedures and facilities within a business environment. ► Apply economic concepts to business decisions. 						

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PROGRAM OUTCOMES MATRIX

PROGRAM OUTCOMES MATRIX

Program Courses:

Program Outcomes; <i>continued</i>	Program Courses:																			
	103-113 WP Beg Win	103-114 105 Bus Int Win	106-118 110 Elect Calc Math	106-118 Key Skill Bldg	801-193 120 Wrtn Proc Princ	809-199 124 Psyc Hum Rel	103-123 LOT Intro Wfn	106-124 116 Key App	106-144 145 Elect Filing	801-170 144 Info Star	809-197 197 Cont Adv Eng	801-196 150 Ord Mach	801-195 151 Info Proc	103-193 152 Econ Princ	101-195 152 Acc Princ	101-195 151 Acc Princ	106-148 130 Form Appl	106-148 130 Form Appl	106-148 130 Form Appl	106-148 130 Form Appl
▲ Demonstrate the ability to apply accepted office procedures in the international business environment.																				
▲ Demonstrate advanced office skills; i.e., software applications, keyboarding, calculations, transcription and accounting applications.																				
▲ Use advanced technology to complete office-related activities.																				
▲ Maintain business-related information using a variety of databases.																				
▲ Demonstrate readiness to participate as informed citizens in an ever-changing society.																				
▲ Demonstrate the ability to manage people, office procedures and facilities with a business environment.																				
▲ Apply economic concepts to business decisions.																				

13

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14

PROGRAM OUTCOMES MATRIX

Program Courses, Page 2

Core Abilities	Program Courses									
	106-170 Adm Ofc Proc	106-175 Adm Ofc Mgt	106-190 Intrnship							
① Educational Program Competence										
② Solid Foundation Skills										
③ Effective Communications										
④ Critical Thinking Skills										
⑤ Self-Directed Inquiry & Growth										
⑥ Self Awareness & Esteem										
⑦ Community Commitment										
⑧ Global Awareness & Sensitivity										
<i>Program Outcomes:</i>										
	▪ Originate and process business-related written communication.									
		▪ Demonstrate a leadership level of individual and collaborative oral communications in business settings.								
			▪ Identify and solve complex office-related problems.							
				▪ Demonstrate successful human relations skills in varied office environments.						
					▪ Demonstrate a high level of motivation, initiative, and ethics in business environments.					

15

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16

PROGRAM OUTCOMES MATRIX

Program Courses; Page 2

<i>Program Outcomes, continued</i>	106-170 Adm Offc Proc	106-175 Internship Mgmt	106-190 Intern Offc Mgmt
► Demonstrate the ability to apply accepted office procedures in the international business environment.			
► Demonstrate advanced office skills; i.e. software applications, keyboarding, calculations, transcription, and accounting applications.			
► Use advanced technology to complete office-related activities.			
► Maintain business-related information using a variety of databases.			
► Demonstrate readiness to participate as informed citizens in an ever-changing society.			
► Demonstrate the ability to manage people, office procedures and facilities with a business environment.			
► Apply economic concepts to business decisions.			

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17

BARBERING/COSMETOLOGY PRACTITIONER

INSTITUTIONAL OUTCOMES MATRIX: Relationships to Program Outcomes

Program Outcomes	Core Abilities	Relationships to Program Outcomes				Global Awareness and Sensitivity
		Educational Program Competence	Solid Foundation Skills	Critical Thinking Skills	Self-Directed Inquiry and Growth	
► Effectively apply barbering/cosmetology theory to various work-related situations.	5	5	5	5	5	5
► Exhibit a commitment to quality work and total customer satisfaction.	5	5	5	5	5	5
► Apply technical skills at industry standards for barbering/cosmetology services.	5	5	5	5	5	5
► Demonstrate an understanding to the importance of awareness of self and a sensitivity toward others in a work environment.	5	3	5	5	5	5
► Compose and process basic business-related correspondence.	3	5	5	5	5	5
► Demonstrate the ability to listen carefully and speak effectively in a working environment.	5	5	5	5	5	5
► Use multiple-marketing strategies to reach a variety of cultures.	5	3	5	5	5	5
► Exhibit efficient time management skills.	5	5	5	3	5	3
► Model professional standards of personal hygiene and grooming.	5	0	5	3	5	5
► Demonstrate an ability to educate clients on products and personal beauty.	5	5	5	5	5	5
► Use artistic techniques when providing barbering/cosmetology services.	5	3	5	5	5	5
► Exhibit a commitment to continual professional development.	5	5	5	5	5	5
► Analyze hair, skin, scalp, and nails to correctly identify the anatomy, physiology, disorders, and condition of each.	5	5	5	5	3	3
► Apply basic math concepts to solve work-related problems.	5	5	0	5	5	5
► Maintain safe and sanitary conditions and operations.	5	3	5	5	5	5
► Use and maintain client and product computerized information systems and records.	5	5	5	5	5	5
► Apply laws, rules, and professional ethics to work-related situations.	5	5	5	5	5	5
► Identify and responsibly use chemicals in compliance with OSHA standards.	5	5	5	5	5	5
	83	77	85	88	90	86

BARBERING/COSMETOLOGY PRACTITIONER

PROGRAM OUTCOMES MATRIX

		Program Courses																	
		Barbering									Cosmetology								
Core Abilities	Program Outcomes	102-300	105-301	302-301A	302-301B	302-301C	302-302A	302-302B	302-302C	302-302D	302-302E	302-302F	302-302G	302-302H	302-302I	302-302J	302-302K	302-302L	
		Intro App Bus Math	Intro App Bus Math	Che Client Servs	Che Client Servs	Adv Chm Trich													
① Educational Program Competence	F	F	F	F	F	F	F/S												
② Solid Foundation Skills	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
③ Effective Communications																			
④ Critical Thinking Skills																			
⑤ Self-Directed Inquiry & Growth																			
⑥ Self Awareness & Esteem																			
⑦ Community Commitment																			
⑧ Global Awareness & Sensitivity																			
Program Outcomes																			
► Effectively apply barbering/cosmetology theory to various work-related situations.		F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
► Exhibit a commitment to quality work and total customer satisfaction.		F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
► Apply technical skills at industry standards for barbering/cosmetology services.		F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
► Demonstrate an understanding to the importance of awareness of self and a sensitivity toward others in a work environment.		F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
► Compose and process basic business-related correspondence.		F	F	F	F	F	F/S	F/S											
► Demonstrate the ability to listen carefully and speak effectively in a working environment.		F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S

PROGRAM OUTCOMES MATRIX

Program Outcomes, continued

Use multiple-marketing strategies to reach a variety of cultures.

Exhibit efficient time management skills.

Model professional standards of personal hygiene and grooming.

Demonstrate an ability to educate clients on products and personal beauty.

Use artistic techniques when providing barbering/cosmetology services.

Exhibit a commitment to continual professional development.

Analyze hair, skin, scalp, and nails to correctly identify the anatomy, physiology, disorders, and condition of each.

Apply basic math concepts to solve work-related problems.

Maintain safe and sanitary conditions and operations.

Use and maintain client and product computerized information systems and records.

Apply laws, rules, and professional ethics to work-related situations.

Identify and responsibly use chemicals in compliance with OSHA standards.

	102-300 Intro Math Com	105-301 App Bus Math	502-301A Trich	502-301B Che Serv	502-301c Cian Srvs	502-302A Adv Trich	502-302B Adv Cian Srvs	502-302d Mani cure Srvs	502-302E Facial Mani up	502-305 Ind Nails	502-305 Ind Lvs	502-305 Ind Sks
Use multiple-marketing strategies to reach a variety of cultures.	F	F	F	F	F	F	F	F	F/S	F/S	F/S	F/S
Exhibit efficient time management skills.	F	F	F	F	F	F	F	F	F/S	F/S	F/S	F/S
Model professional standards of personal hygiene and grooming.	F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
Demonstrate an ability to educate clients on products and personal beauty.	F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
Use artistic techniques when providing barbering/cosmetology services.	F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
Exhibit a commitment to continual professional development.	F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
Analyze hair, skin, scalp, and nails to correctly identify the anatomy, physiology, disorders, and condition of each.	F	F	F	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
Apply basic math concepts to solve work-related problems.	F/S	F/S	F	F	F	F	F	F	F	F	F	F
Maintain safe and sanitary conditions and operations.	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S
Use and maintain client and product computerized information systems and records.	F	F	F	F	F	F	F	F	F	F	F	F/S
Apply laws, rules, and professional ethics to work-related situations.	F	F	F	F	F	F	F	F	F	F	F	F/S
Identify and responsibly use chemicals in compliance with OSHA standards.	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S	F/S

BUSINESS MID MANAGEMENT

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes											
Program Outcomes	Core Abilities			Global Awareness and Sensitivity							
	P - Primary Relationship (5 points)	S - Secondary Relationship (3 points)	O - Not Directly Related (0 points)	Educational Program Competence	Solid Foundation Skills	Effective Communications	Critical Thinking Skills	Self-Directed Inquiry and Growth	Critical Thinking Skills	Self-Awareness and Esteem	Community Commitment
► Communicate effectively, orally and in writing.	5	5	5	5	5	5	3	3	3	3	0
► Relate to the function of business in American society.	5	3	3	3	3	3	3	0	0	3	3
► Demonstrate basic knowledge of microcomputers.	5	3	3	3	0	3	0	3	0	0	0
► Apply effective problem-solving techniques.	5	5	3	5	5	3	3	3	3	0	0
► Work well with others.	5	5	5	5	3	3	3	3	3	3	3
► Provide evidence of educational achievement.	3	5	3	3	3	3	3	3	3	3	3
► Demonstrate their potential for advancement.	3	3	3	3	3	3	3	3	3	0	0
► Demonstrate the ability to lead	5	0	5	5	5	3	5	5	5	5	5
► Understand thoroughly the functions of management	5	0	5	5	5	3	3	3	3	3	5
TOTAL:	41	29	35	30	27	23	20	19			

25

BUSINESS MID MANAGEMENT

PROGRAM OUTCOMES MATRIX

Program Courses

		Program Courses																	
		Program Outcomes																	
Core Abilities	Program Courses	Program Outcomes									Program Outcomes								
		102-100 Sur Bus	102-130 Prnc Mgmt	103-113 Wrt Com	105-105 Bus Beg Win	109-195 Bus Math	102-199 Pers Hum Rel	102-120 Bus Law	102-163 Small Bus Mgmt	103-123 Intro Writ Win	101-151 Oral Acc Prin I	102-160 Supr Mgmt	103-131 dBus Beg	104-111 Mktg I	101-197 Tech Rpt	104-130 Econ	104-130 Acc Prin 3	104-101 Adm Foun Qual	104-165 Mon/Cred Bank
① Educational Program Competence	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
② Solid Foundation Skills	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
③ Effective Communications																			
④ Critical Thinking Skills	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
⑤ Self-Directed Inquiry & Growth																			
⑥ Self Awareness & Esteem																			
⑦ Community Commitment																			
⑧ Global Awareness & Sensitivity	F																		
<i>Program Outcomes</i>																			
► Communicate effectively, orally and in writing.																			
► Relate to the function of business in American society.		F																	
► Demonstrate basic knowledge of microcomputers.		S									S				S				
► Apply effective problem-solving techniques.		F	F								F	F	F	F	F	F	F	F	
► Work well with others.											F				F				
► Provide evidence of educational achievement.		F	F	F							F	F	F	F	F				
► Demonstrate their potential for advancement.											F								

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PROGRAM OUTCOMES MATRIX

Program Courses

<i>Program Outcomes, cont.</i>	<i>Program Courses</i>																				
	102-100 Sur Bus	102-130 Prnc Bus	103-113 Bus Mgmt	103-105 WP Beg Wfn	103-111 Bus Math	801-195 Wrt Com	802-199 Psyc Hum Rel	102-120 Bus Law	102-115 Para Mgmt	103-123 Small Bus Law	801-196 LOT Intro Win	101-151 Oral Instr Com	102-160 Supy Mgmt	101-132 Acc Prin 1	103-131 dbas Beg	104-111 Mktg I	801-197 Tech Rpt	101-195 Econ	104-134 Acc Econ	750-101 Mktg Adv	809-165 Foun Cred
► Demonstrate ability to lead						F						F									
► Understand thoroughly functions of management	F					F						F									

29

30

CULINARY ARTS

INSTITUTIONAL OUTCOMES MATRIX RELATED TO PROGRAM OUTCOMES

Program Outcomes	Core Abilities	Relationship to Program Outcomes				Global Awareness and Sensitivity
		Educational Program Competence	Solid Foundation Skills	Effective Communications	Critical Thinking Skills	
► Manage and maintain safe and sanitary kitchen conditions and operations.	5	3	3	5	3	3
► Use, clean, and maintain culinary equipment to specified standards.	5	3	3	5	3	3
► Prepare recipes and formulas to industry standards for all categories of foods used in food service establishments.	5	5	5	3	5	3
► Apply basic food theory to food preparation.	5	5	5	3	3	0
► Demonstrate positive work habits and attitudes.	5	3	3	3	5	5
► Apply nutritional principles to food selection, storage, preparation, and recipe development for achieving optimal nutrient content.	5	3	3	5	3	3
► Coordinate meal plans and menus.	5	5	5	3	3	3
► Monitor and control food, beverage and labor costs using established methods	5	5	5	3	3	3
► Plan and regulate a purchasing system through specifications, ordering, receiving, storage, and inventory processes.	5	5	5	3	3	3
► Cater on- and off-premise events.	5	5	5	3	1	0
► Investigate, plan, and prepare specialty food menus.	5	5	5	5	3	1
► Apply creative principles to food planning, preparation and presentation.	5	0	5	5	1	0
► Supervise food service operations using prescribed management theories and techniques.	5	5	3	5	1	5
► Coordinate dining room activities for efficient customer-focused service.	5	3	5	3	0	3
► Give clear oral and written instructions.	3	5	5	5	0	1
► Write business documents using correct grammar, word usage, punctuation, spelling and form.	3	5	5	3	0	0
► Practice active and effective listening skills.	5	3	5	3	0	3
► Use computer software to maximize efficiency in operations for the food service industry.	5	5	3	3	1	0
► Appreciate the benefits of a diverse work force.	3	0	0	3	0	5
	31	89	72	80	85	44
						51
						46
						43

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CULINARY ARTS

PROGRAM OUTCOMES MATRIX

Program Courses

		Program Courses																							
		I. Core Abilities				II. Educational Program Competence				III. Program Outcomes				IV. Program Outcomes				V. Program Outcomes				VI. Program Outcomes			
①	Core Abilities	511-111 Gard Mang	511-115 Cul Math	511-121 San Safe	511-126 Food Theo	511-125 Food Prod Pr	511-130 Nutr	511-103-090-095 Wrt Com	511-103-195 Com Basic	511-140 WP Beg Win	511-197 Oral Pract	511-151 Cont Amr Com	511-152 Prof Coo	511-160 Men Prof Bake	511-155 Adv Cate Plan	511-170 Psych Hum Rel	511-175 Rest Prof	511-199 Hlth Care	511-180 Supr Cast	511-195 Econ Contr	511-809. Hlth Rel				
		3	5	3	3	5	5	3	3	5	5	3	3	5	5	5	5	3	3	3	3	3	3	3	3
②	Solid Foundation Skills	3	5	3	3	3	5	5	5	5	3	5	3	3	3	3	3	3	3	3	3	3	3	3	3
③	Effective Communications	3	3	3	3	5	3	5	3	3	5	5	3	3	3	3	3	3	3	3	3	3	3	3	3
④	Critical Thinking Skills	3	5	5	5	5	3	3	3	3	5	3	3	5	5	5	5	5	3	5	5	5	5	5	3
⑤	Self-Directed Inquiry & Growth	0	0	3	3	3	5	0	0	3	5	0	5	3	3	5	0	0	0	0	0	0	5	0	0
⑥	Self Awareness & Esteem	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
⑦	Community Commitment	3	0	3	3	5	3	0	0	5	3	5	5	5	3	3	3	3	5	5	5	0	5	5	5
⑧	Global Awareness & Sensitivity	0	0	3	3	3	3	0	0	5	3	3	5	3	3	3	3	3	5	5	5	0	5	5	5
		Program Outcomes																							
		Program Outcomes																							
		<ul style="list-style-type: none"> ► Manage and maintain safe and sanitary kitchen conditions and operations. ► Use, clean, and maintain culinary equipment to specified standards. ► Prepare recipes and formulas to industry standards for all categories of foods used in food service establishments. ► Apply basic food theory to food preparation. ► Demonstrate positive work habits and attitudes. ► Apply nutritional principles to food selection, storage, preparation, and recipe development for achieving optimal nutrient content. 																							

33

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PROGRAM OUTCOMES MATRIX

Program Courses

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EMERGENCY MEDICAL SERVICES

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EMERGENCY MEDICAL SERVICES

PROGRAM OUTCOMES MATRIX

Program Courses

		Program Courses							
		Program Courses							
Core Abilities		Program Courses							
		F.S.							
① Educational Program Competence									
② Solid Foundation Skills		F							
③ Effective Communications		F							
④ Critical Thinking Skills		F							
⑤ Self-Directed Inquiry & Growth		F							
⑥ Self Awareness & Esteem		F							
⑦ Community Commitment		F							
⑧ Global Awareness & Sensitivity		F							
Program Outcomes									
► Demonstrate an understanding of the EMS system: How it is accessed, levels of training, and roles and responsibilities of an emergency care provider;		F.S.							
► Recognize the nature and seriousness of the patient's condition or extent of injuries to assess requirements for emergency medical care;		F.S.							
► Administer appropriate emergency medical care based on assessment findings of the patient's condition;		F.S.							
► Lift, move, position and otherwise handle the patient to minimize discomfort and prevent further injury;		F.S.							
► Perform safely and effectively the expectations of the job descriptions;		F.S.							

39

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PROGRAM OUTCOMES MATRIX

Program Outcomes	Skills											
	S3-301 EMT Basic											
Work cooperatively with other emergency services and health professionals;	FS											
Present an accurate report of the condition found and treatment rendered; and	FS											
Demonstrate an understanding of the need for review, on-going education, and maintenance of skills.	FS											

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42

FOOD SERVICE PRODUCTION

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

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FOOD SERVICE PRODUCTION

PROGRAM OUTCOMES MATRIX

Program Courses

Core Abilities	Program Courses											
	103-100 Com Basic	303-311 Dec Food	303-321 Sani Sdct	303-330 Nutr	303-350 Math Food Svc	303-360 Basic Food	303-370 Quan Food Lab	103-370 WP Quan	303-390 Food Prod	303-390 App Beg Wrtg	303-390 Food Prod	303-390 App Beg Wrtg
① Educational Program Competence	3	5	5	5	5	5	5	3	5	5	5	5
② Solid Foundation Skills	5	3	3	5	3	3	3	3	5	3	5	5
③ Effective Communications	3	3	3	3	3	3	3	3	5	3	5	5
④ Critical Thinking Skills	3	3	5	3	5	5	5	5	3	5	3	3
⑤ Self-Directed Inquiry & Growth	3	3	3	5	3	3	3	5	3	5	5	5
⑥ Self Awareness & Esteem	3	3	3	3	3	3	3	3	3	5	3	3
⑦ Community Commitment	0	0	3	3	0	3	5	3	5	3	5	3
⑧ Global Awareness & Sensitivity	0	3	3	0	3	3	3	3	3	3	3	3
Program Outcomes												
► Practice safe and sanitary practices in food service establishments.	0	5	5	3	0	3	5	0	5	0	5	0
► Use, clean and maintain kitchen equipment.	0	5	5	3	0	3	5	0	5	0	5	0
► Prepare quantity recipes to industry standards.	0	5	3	3	3	5	5	0	5	0	5	3
► Practice good work habits and display positive attitudes toward assigned work.	3	5	5	5	5	5	5	0	5	0	5	3
► Complete work assignments within time allotments.	5	5	5	5	5	5	5	5	5	5	5	5
► Follow oral and written directions.	5	5	5	5	5	5	5	5	5	5	5	5
► Work as part of a team.	0	5	0	0	0	0	5	0	5	0	5	0

45

46

PROGRAM OUTCOMES MATRIX

Program Courses

Program Outcomes, continued	Program Courses											
	103-100 Com Basic	303-311 San Dec Food	303-321 San Salet	303-330 Nur	303-350 Basic Food Svc	303-360 Math Food	303-370 Food Lab	303-390 Quan Beg Win	303-390 WP Beg Win	303-390 Food Beg Win	303-390 Appl Beg Win	303-390 Food Prod Beg Win
► Provide prompt and courteous customer service.	0	0	3	0	3	0	3	0	3	0	5	0
► Assist in controlling costs through portion control and minimizing waste.	0	5	3	3	3	3	5	0	5	0		
► Set-up steam tables and salad bars and maintain them in clean, sanitary and attractive conditions.	0	5	5	3	0	3	5	0	5	0		
► Serve food neatly and attractively.	0	5	3	3	0	3	5	0	5	0		
	33	73	70	63	48	63	85	38	89	47		

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MARINE & OUTDOOR POWER PRODUCTS

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

Program Outcomes	Core Abilities	Relationship to Program Outcomes				Global Awareness and Sensitivity
		Educational Program Competence	Solid Foundation Skills	Effective Communication	Critical Thinking Skills	
Have safe work habits and promote safety consciousness.		5	3	3	0	0
Have the ability to understand and apply mechanical principles relating to small engines.		5	3	0	3	0
Have the ability to recognize, use, and maintain tools and related equipment used in the repair of small internal combustion engines. Sufficient skills in the Marine/Outdoor Power Products field to meet minimum entry requirements for employment.		5	0	0	0	0
Follow safe practices in general behavior when using tools and equipment in class.		5	3	0	0	0
Comply to the value of having an orderly work area by keeping work area, tools, and shop equipment neat and clean.		3	0	0	0	0
Fulfill obligations and assume responsibilities for tasks that must be carried out in the laboratory by completing work and contributing to the smooth operation of the class.		3	0	5	0	5
Seek ways to improve self and others through self-evaluation and assistance from the instructor: Cooperate and respect others and their ideas by asking or giving assistance to others when needed and to understand others' ideas.		3	3	3	5	5
Gain an understanding of the many career opportunities available in MOPP and the pay, training, working conditions, and location of such jobs.		5	3	0	0	0
Be able to recognize and appreciate good workmanship by observing his/her own work and that of others.		3	0	0	5	5
Develop a feeling of self reliance and resourcefulness in meeting practical situations pertaining to OPP technicians.		5	3	3	5	5
Follow instructions and directions by listening carefully to instructions and reading service manuals and other assigned readings.		3	5	3	5	5
Be aware of the time element involved in repairing small engines in accordance with manufacturer's specifications.		5	0	0	0	0
Perform actual repair work on small engines in accordance with manufacturers' specifications.		5	3	0	5	0
Understand principles of internal combustion engines, to be evaluated by written examinations having a minimum achievement of 70%.		5	5	0	0	0

49

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INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

P - Primary Relationship (5 points)
 S - Secondary Relationship (3 points)
 O - Not Directly Related (0 points)

Core Abilities

Program Outcomes, continued

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes						
Core Abilities	Educational Program Competence	Solid Foundation Skills	Effective Communications	Critical Thinking Skills	Self-Directed Inquiry and Growth	Self-Awareness and Esteem
						Community Commitment
Program Outcomes, continued						Global Awareness and Sensitivity
P - Primary Relationship (5 points)						
S - Secondary Relationship (3 points)						
O - Not Directly Related (0 points)						
Apply principles of internal combustion engines in trouble-shooting problems by correctly diagnosing and repairing test engines.	5	3	0	5	5	3
Dismantle, repair, and assemble engines according to manufacturers' specified procedures and specifications to be in running condition.	5	3	3	5	5	3
Select and use properly the appropriate test equipment found in the shop area to test ten different items (with the aid of reference), with a minimum of 70% competence.	5	5	3	5	3	3
Perform a complete engine tune up on any given engine to conform to manufacturers' specifications and not to exceed two times the specified flat-rate time schedule.	5	3	3	5	3	3
Perform accurate measurement of all engine parts, given appropriate measuring instruments, within .001 inch.	5	0	0	0	0	0
Completely rebuild a two-stroke cycle and four-stroke cycle engine consistent with manufacturers' procedures and specifications, and not to exceed two times the specified flat-rate time.	5	3	0	5	5	3
Correctly repair both manual and electric starter systems according to manufacturers' procedures, as are found on lawn and garden equipment and marine engines. Each job must be performed correctly and within specified flat-rate time.	5	3	0	5	3	3
Rebuild and properly adjust a suction carburetor, float carburetor, and a diaphragm carburetor of choice to meet manufacturers' procedures, specifications, and flat-rate time.	5	3	0	0	5	0
Wire an ignition, charging, and lighting system to make the system function properly, given an outboard motor or a lawn and garden tractor.	108	64	38	57	79	57
						41
						11

MARINE & OUTDOOR POWER PRODUCTS

		PROGRAM OUTCOMES MATRIX										
		Program Courses										
Core Abilities	<i>Program Courses</i>	461-303	804-301	461-304	801-304	809-348						
		Cont Arith	Out Pow Lawn Gard	App Com Wrte	Out Pow Mach ine	Psyc of Livin g						
		S	F	S								
			F/S			F						
			S/F	S/F		S/F						
			S/F	S/F		S/F						
			F/S	F	S/F	S/F						
			F	S/F	F	S/F						
					S/F	S/F						
<i>Program Outcomes</i>						S						
<ul style="list-style-type: none"> ► Have safe work habits and promote safety consciousness. 		F	F									
<ul style="list-style-type: none"> ► Have the ability to understand and apply mechanical principles relating to small engines. 		S	F	S								
<ul style="list-style-type: none"> ► Have the ability to recognize, use, and maintain tools and related equipment used in the repair of small internal combustion engines. Sufficient skills in the Marine/Outdoor Power Products field to meet minimum entry requirements for employment 		F	F									
<ul style="list-style-type: none"> ► Follow safe practices in general behavior when using tools and equipment in class. 		F	F									

53

54

PROGRAM OUTCOMES MATRIX

Program Courses

<i>Program Outcomes, continued</i>		461-303 Out Power Arith Gard	461-304 Cont Power Lawn Gard	801-304 Out Power Mach ine	801-348 Appl Com Wrkg	801-348 Psys of Lawn g
► Comply to the value of having an orderly work area by keeping work area, tools, and shop equipment neat and clean.	F/S	F	F/S	F	F/S	
► Fulfill obligations and assume responsibilities for tasks that must be carried out in the laboratory by completing work and contributing to the smooth operation of the class.	F/S	F	F/S	F	F/S	
► Seek ways to improve self and others through self-evaluation and assistance from the instructor.	S	F	S	S	S	
► Cooperate and respect others and their ideas by asking or giving assistance to others when needed and to understand others' ideas.	S	F	S	S	S	
► Gain an understanding of the many career opportunities available in MOPP and the pay, training, working conditions, and location of such jobs.	F	F	F	F	F	
► Be able to recognize and appreciate good workmanship by observing his/her own work and that of others.	F	F	F	F	F	
► Develop a feeling of self reliance and resourcefulness in meeting practical situations pertaining to OPP technicians.	S	F	S	F	F	
► Follow instructions and directions by listening carefully to instructions and reading service manuals and other assigned readings.	F/S	F	F/S	F	F	
► Be aware of the time element involved in repairing small engines in accordance with manufacturers' specifications.	S	F	S			

PROGRAM OUTCOMES MATRIX

Program Courses

Program Outcomes, continued

Perform actual repair work on small engines in accordance with manufacturers' specifications.

Understand principles of internal combustion engines, to be evaluated by written examinations having a minimum achievement of 70%.

Apply principles of internal combustion engines in trouble-shooting problems by correctly diagnosing and repairing test engines.

Disassemble, repair, and assemble engines according to manufacturers' specified procedures and specifications to be in running condition.

Select and use properly the appropriate test equipment found in the shop area to test ten different items (with the aid of reference), with a minimum of 70% competence.

Perform a complete engine tune up on any given engine to conform to manufacturers' specifications and not to exceed two times the specified flat-rate time schedule.

Perform accurate measurement of all engine parts, given appropriate measuring instruments, within .001 inch.

Completely rebuild a two-stroke cycle and four-stroke cycle engine consistent with manufacturers' procedures and specifications, and not to exceed two times the specified flat-rate time.

	461-303 Out Power Lawn Gard	461-301 Cont Arith	461-304 Out Powr Mari ne	B01-348 Appl Com Wrte	B09-348 Pyc of Linin
Program Outcomes, continued	S	S	S/F		
Perform actual repair work on small engines in accordance with manufacturers' specifications.					
Understand principles of internal combustion engines, to be evaluated by written examinations having a minimum achievement of 70%.					
Apply principles of internal combustion engines in trouble-shooting problems by correctly diagnosing and repairing test engines.					
Disassemble, repair, and assemble engines according to manufacturers' specified procedures and specifications to be in running condition.					
Select and use properly the appropriate test equipment found in the shop area to test ten different items (with the aid of reference), with a minimum of 70% competence.					
Perform a complete engine tune up on any given engine to conform to manufacturers' specifications and not to exceed two times the specified flat-rate time schedule.					
Perform accurate measurement of all engine parts, given appropriate measuring instruments, within .001 inch.					
Completely rebuild a two-stroke cycle and four-stroke cycle engine consistent with manufacturers' procedures and specifications, and not to exceed two times the specified flat-rate time.					

PROGRAM OUTCOMES MATRIX

Program Courses

<i>Program Outcomes, continued</i>	<i>Program Courses</i>									
	461-303 Out Powr Lawn Gard	804-301 Cont Anth	461-304 Out Powr Mari ne	801-304 App Com Wrkg	809-348 Ptyc of Livin g					
► Correctly repair both manual and electric starter systems according to manufacturers' procedures, as are found on lawn and garden equipment and marine engines. Each job must be performed correctly and within specified flat-rate time.	S	S								
► Rebuild and properly adjust a suction carburetor, float carburetor, and a diaphragm carburetor of choice to meet manufacturers' procedures, specifications, and flat-rate time.	S	S								
► Wire an ignition, charging, and lighting system to make the system function properly, given an outboard motor or a lawn and garden tractor.	S	S								

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MARKETING

		INSTITUTIONAL OUTCOMES MATRIX				Relationship to Program Outcomes			
		<i>Core Abilities</i>		<i>Educational Program Competence</i>		<i>Critical Thinking Skills</i>		<i>Self-Directed Inquiry and Growth</i>	
		P - Primary Relationship (5 points)	S - Secondary Relationship (3 points)	O - Not Directly Related (0 points)					
<i>Program Outcomes</i>									
►	Demonstrate keyboarding proficiency of 25 words per minute.								
►	Work effectively in a group setting.	5	3	5	3	3	5	5	3
►	Interact in a positive way with people who are different from him/her.	3	3	5	0	3	5	5	5
►	Plan and organize activities to accomplish desired tasks in the time available.	3	5	3	5	5	3	3	0
►	Seek out new sources of information for the purpose of problem solving.	5	5	3	5	5	3	0	3
►	Demonstrate sound written skills in business correspondence, memos, and contract agreements.	5	5	5	3	3	0	3	0
►	Utilize persuasive skills to influence others positively.	5	5	5	3	3	5	3	0
►	Utilize the most effective and efficient methods of communicating with customers in the marketplace.	5	5	5	3	3	3	3	3
►	Analyze and interpret sales trends to capitalize on shifts in the purchasing patterns of consumer and business customers.	5	3	3	5	3	0	0	0
►	Interpret company reports such as daily sales reports, seasonal sales plans, profit patterns, profit and loss statements for the purpose of improving company profitability.	5	5	3	5	3	0	0	0
►	Understand the environment of business	5	3	0	3	3	0	5	5
		TOTAL:		46	42	37	35	34	24
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MARKETING

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PROGRAM OUTCOMES MATRIX

ASSOCIATE DEGREE NURSING

Program Outcomes		INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes								
		Core Abilities	Educational Program Competence	Solid Foundation Skills	Effective Communications	Critical Thinking Skills	Self-Directed Inquiry and Growth	Self-Awareness and Esteem	Community Commitment	Global Awareness and Sensitivity
*	1.	Function at the novice level in three defined nursing roles:								
	a.	As provider of care the graduate:								
	1)	Synthesizes knowledge from the physical, behavioral, and nursing sciences to analyze and formulate decisions as a foundation for nursing	5	5	5	5	3	3	3	0
	2)	Uses the nursing process to deliver safe, effective nursing care to clients across the life-span:	5	3	5	5	3	5	3	0
	a)	collects and assesses all client data in an organized manner	5	3	5	5	0	0	0	0
	b)	selected NANDA nursing diagnoses and collaborative problems on the basis of analysis and interpretation of data	5	3	5	5	3	3	3	3
	c)	plans care, sets goals with client, and prioritizes nursing care in response to client needs	5	3	5	5	3	3	3	3
	d)	implements care plan according to priority of goals	5	3	5	5	3	5	3	3
	e)	evaluates the effects of nursing interventions and revises plans as needed	5	3	5	5	3	5	3	3
	3)	Uses the concepts of the Roy Adaptation Model as the framework for determining client needs	3	0	3	0	0	0	0	0
	4)	Performs mathematical calculations accurately	5	5	0	3	0	0	0	0
	5)	Implements formal and informal health teaching that is specific to the learner's level of development, knowledge, and learning needs	5	5	5	3	3	3	3	3
	b.	As manager of client care the graduate:								
	1)	Manages and prioritizes nursing care for individuals and families	5	3	5	5	3	3	3	3
	2)	Coordinates delivery of health care services for individuals and families	5	5	5	5	3	3	3	3
	3)	Delegates and supervises nursing tasks appropriately	5	5	5	5	3	3	3	3
	4)	Instructs and guides less skilled health care providers	5	5	5	5	3	3	3	3
	5)	Utilizes resources in a cost-effective manner	5	5	5	5	3	3	3	3
	c.	As a member of the discipline of nursing the graduate:								
	1)	Complies with the legal and ethical standards of the nursing profession	5	3	5	5	3	3	0	0
	2)	Accepts responsibility and accountability for maintaining competence in nursing	5	3	5	5	3	3	0	0
	3)	Solves problems related to interpersonal, client care, and organizational issues following the designated chain of command	5	3	5	5	3	3	0	0
*		Demonstrate problem solving and critical thinking skills	67	5	0	0	5	0	0	0

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INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

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ASSOCIATE DEGREE NURSING

		PROGRAM OUTCOMES MATRIX													
		Program Courses													
Core Abilities	Program Outcomes	I			II			III			IV				
		510-110 Nsg Phar 1	510-111 Nsg Phys Nds	510-193 Wrt Com Prac 1	806-140 Ant Dev Psych & Phys I	809-160 Nsg Clin Prac 1	510-113 Nsg Psych Fam Hlth	510-114 Nsg Clin Prac II	510-135 Nsg Clin Prac II	806-142 Anat & Asses Phys II	510-120 Nsg Path o phys	806-122 Nsg Chro Reha b	510-121 Nsg Clin Prac III	806-122 Cont Amer Soc	510-123 Nsg Clin Prac IV
① Educational Program Competence	F	F	F		F	F	F	F		S	S		S	S	S
② Solid Foundation Skills	F	F	F	F	F	F	F	F	F	F	F	F	F	F	S
③ Effective Communications	F	F	F	F	F	F	F	F	F	S	F	F	S	F	S
④ Critical Thinking Skills	F	F	F	F	F	F	F	F	F	F	F	F	S	F	S
⑤ Self-Directed Inquiry & Growth	F	F	F	F	F	F	F	F	F	F	F	F	S	F	S
⑥ Self Awareness & Esteem	F	F	F		F	F	F	F	F	F	F	F	S	F	S
⑦ Community Commitment	F	F	F		F	F	F	F	F	F	F	F	S	F	S
⑧ Global Awareness & Sensitivity	F	F	F		F	F	F	F	F	F	F	F	S	F	S

71

72

PROGRAM OUTCOMES MATRIX

Program Outcomes	Program Courses																	
	801-110 Nsg Phar Prac I	801-111 Nsg Phys Nds	801-112 Nsg Wrt Com	806-140 Ant Dev & Phys	809-160 Nsg Cln Prac I	810-135 Nsg Psyc Fam Hlth	810-113 Nsg Cln Prac II	810-114 Nsg Cln Prac III	804-135 Hlth Ass s	809-142 Nsg Chiro Rha phys	810-121 Nsg Clin Prac b	809-122 Nsg Clin Prac III	810-123 Nsg Clin Prac IV	801-196 Oral Amr Soc	810-130 Nsg Clin Prac IV	801-123 Intp Com		
1. Function at the novice level in three defined nursing roles:																		
2. As provider of care the graduate:																		
1) Synthesizes knowledge from the physical, behavioral, and nursing sciences to analyze and formulate decisions as a foundation for nursing	F	F	F	U	U	S	F/S	F	F	S	U	S	S	S	U	S		
2) Uses the nursing process to deliver safe, effective nursing care to clients across the life-span:																		
a) collects and assesses all client data in an organized manner selected NANDA nursing problems on the basis of analysis and interpretation of data	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
b) diagnoses and collaborative plans care, sets goals with client, and prioritizes nursing care in response to client needs	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
c) implements care plan according to priority of goals	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
d) evaluates the effects of nursing interventions and revises plan as needed	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
e) uses the concepts of the Roy Adaptation Model as the framework for determining client needs	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
3) Performs mathematical calculations accurately	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
4) Implements formal and informal health teaching that is specific to the learner's level of development, knowledge, and learning needs	F	F	F	U	U	S	S	F	F	S	U	S	S	S	U	S		
5) As manager of client care the graduate:																		
1) Manages and prioritizes nursing care for individuals and families	F	F	F	F	F	S	S	S	S	S	U	S	S	S	U	S		
2) Coordinates delivery of health care services for individuals and families	F	F	F	F	F	S	S	S	S	S	U	S	S	S	U	S		
3) Delegates and supervises nursing tasks appropriately	F	F	F	F	F	S	S	S	S	S	U	S	S	S	U	S		
4) Instructs and guides less skilled health care providers	F	F	F	F	F	S	S	F	S	S	U	S	S	S	U	S		
5) As a member of the discipline of nursing the graduate:																		
1) Accepts responsibility and accountability for maintaining competence in nursing	F	F	F	U	U	F	S	S	F	S	U	S	S	S	U	S		
2) Solves problems related to interpersonal, client care, and organizational issues following the designated chain of command	F	F	F	U	U	F	S	S	F	S	U	S	S	S	U	S		

73

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74

PROGRAM OUTCOMES MATRIX

Program Courses

Program Outcomes	Program Courses															
	510-110 Nsg Phar I	510-111 Nsg Phys Nds	510-112 Nsg Cln Prac I	510-113 Nsg Psyc Fam Hlth	510-114 Nsg Cln Prac II	510-116 Nsg Phar II	510-117 Nsg Asses	510-118 Hlth Asses	510-119 Anat & Phys II	510-120 199 Psyc Rel	510-121 122 Nsg Path o	510-123 Cont Amer Soc	510-124 Nsg Clin Prac III	510-125 Nsg Clin Prac IV	510-126 Oral Lead rship	510-127 Intrp Com
► Demonstrate problem solving and critical thinking skills	F	F	F	U	U	S	S	F	U	U	S	S	U	S	U	S
► Values the concept of self-directed lifelong learning and continued professional competence	F	F	F	U	U	F/S	S	S	U	U	S	S	U	S	S	S
► Demonstrates growth in self-awareness and self-esteem	F	F	F	F	F/S	S	F	S	U	F	S	S	U	S	U	S
► Accepts personal responsibility for physical and mental health	F	F	F	U	F	F	F	F	U	U	F	F	U	S	S	S
► Integrates caring and respectful behaviors which support sensitivity to diversity in interactions with clients, families, and colleagues	F	F	F	U	F/S	S	F	S	U	S	S	S	S	U	S	S
► Demonstrates flexibility in the planning and provision of nursing care in a rapidly changing health care environment	F	F	F	U	F	F	S		U	U	S	U	S	U	S	S
► Communicates effectively with individuals and groups verbally and in writing	F	F	F	U		S	S	F	S	U	S	S	S	U	S	S
► Works collaboratively with clients and colleagues using effective conflict resolution skills and group dynamics	F	F	F	U	U	F/S	S	F	F	U	S	S	S	U	S	S
► Demonstrates skill in interpersonal relationships and therapeutic communication	F	F	F	U	F	S	F	F	U	F	S	S	S	U	S	S
► Applies results of nursing research to improve client care and nursing practice skills	F	F	F	U	U	U	F	U	U	F	S	U	S	S	S	S
► Values community involvement in activities which influence current social, political, environmental, or economic issues	F	F	F		F/S	S	S		U	F	S	S	U	S	U	S

75

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76

PROGRAM OUTCOMES MATRIX

		Program Courses																	
		Program Outcomes									Program Courses								
Program Outcomes	Program Courses	510-110	510-111	510-112	501-195	806-140	807-160	808-113	510-114	510-116	806-135	510-142	805-199	510-120	510-121	809-122	510-123	801-130	
		Nsg Phys Nds	Nsg Phys Nds	Nsg Phar I	Wrt Com	Anat & Phys	Dev Psych	Nsg Clin Prac II	Nsg Clin Prac II	Nsg Clin Prac II	Hlth	Nsg Clin Prac II	Nsg Clin Prac II	Nsg Path o phys	Nsg Clin Prac III	Mic Ohio	Nsg Clin Prac IV	Oral Lead ship Com	
Possesses the knowledge necessary to be successful in the national NCLEX-RN examination																			

ASSOCIATE DEGREE NURSING

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes						
Program Outcomes	Core Abilities			Self-Directed Inquiry and Growth	Self Awareness and Esteem	Global Awareness and Sensitivity
	Educational Program Competence	Solid Foundation Skills	Effective Communications			
◆ Applies and synthesizes knowledge from the physical, behavioral, and nursing sciences to analyze and formulate decisions as a foundation for providing nursing care to clients across the life span.						
◆ Recognizes the concept of adaptation as a framework to identify and meet human needs.						
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to establish and analyze a database.						
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to identify client health care needs.						
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to select nursing diagnoses.						
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to set client-centered goals.						
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to plan and implement care to achieve the goals.						
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to evaluate client outcomes.						
◆ Practicing in the role of MANAGER OF CARE, acts as a client advocate.						
◆ Practicing in the role of MANAGER OF CARE, prioritizes care for groups of clients.						

79

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INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

Program Outcomes	Core Abilities					Global Awareness and Sensitivity
	Educational Program Competence	Solid Foundation Skills	Effective Communication	Critical Thinking Skills	Self-Directed Inquiry and Growth	
◆ Practicing in the role of MANAGER OF CARE, delegates some aspects of care and directs others.						
◆ Practicing in the role of MANAGER OF CARE, is accountable for own care and care delegated to others and for knowing the legal parameters of roles and responsibilities.						
◆ Practicing in the role of MANAGER OF CARE, knows when to seek assistance.						
◆ Practicing in the role of MANAGER OF CARE, uses time and resources effectively.						
◆ Practicing in the role of MANAGER OF CARE, promotes an environment that fosters team cooperation/relationships.						
◆ Practicing in the role of MANAGER OF CARE, interacts with clients and colleagues using effective resolution skills and group dynamics.						
◆ Practicing in the role of MANAGER OF CARE, demonstrates skill in interpersonal relationships and therapeutic communication.						
◆ Practicing in the role of MANAGER OF CARE, provides for continuity of care.						
◆ Practicing in the role of MANAGER OF CARE, utilizes appropriate channels of communication.						
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, practices within the ethical and legal framework of nursing.						
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, maintains confidentiality of information regarding clients.						

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INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes									
	Core Abilities	Educational Program Competence	Solid Foundation Skills	Effective Communications	Critical Thinking Skills	Self-Directed Inquiry and Growth	Self Awareness and Esteem	Community Commitment	Global Awareness and Sensitivity
Program Outcomes									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, uses resources for continuing learning and self-development.									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, values nursing as a career and values own practice.									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, demonstrates awareness of political, economic and societal forces affecting practice.									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, reports concerns regarding quality of care to the appropriate person.									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, recognizes importance of nursing research in advancing nursing practice.									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, communicates truthfully verbally and in writing the client's behavior and responses to interventions.									
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, supports peers and other workers in the delivery of client care.									
◆ Develops a system of values and ethical standards.									
◆ Demonstrates growth in self-awareness and self-esteem.									
◆ Views self-empowerment as a method to produce behavioral change in self and client.									

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INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

- ◆ Applies systematic use of thinking for decision making
 - ◆ Demonstrates functional literacy in mathematical skills

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ASSOCIATE DEGREE NURSING

		Program Outcomes Matrix														
		Program Courses														
Core Abilities	Program Outcomes	I			II			III			IV					
		510-110 Ns _g Phar Nds	510-111 Ns _g Phys Nds	510-112 Ns _g Clin Prac	801-195 Wrt Com	806-140 Anat & Phys	809-160 Dev Psych	510-113 Ns _g Psyc Fam	510-114 Ns _g Clin Hlth	510-115 Ns _g Phar Hlth	805-142 Anat & Phys	809-199 Psyc Human Rel	510-120 Ns _g Patch Phys	806-122 Cont Astr Soc	510-123 Ns _g Chiro Reha	809-196 Mic obio
① Educational Program Competence																
② Solid Foundation Skills																
③ Effective Communications																
④ Critical Thinking Skills																
⑤ Self-Directed Inquiry & Growth																
⑥ Self Awareness & Esteem																
⑦ Community Commitment																
⑧ Global Awareness & Sensitivity																

87

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PROGRAM OUTCOMES MATRIX

Core Abilities	Program Courses									
	Course 1	Course 2	Course 3	Course 4	Course 5	Course 6	Course 7	Course 8	Course 9	Course 10
◆ Applies and synthesizes knowledge from the physical, behavioral, and nursing sciences to analyze and formulate decisions as a foundation for providing nursing care to clients across the life span.										
◆ Recognizes the concept of adaptation as a framework to identify and meet human needs.										
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to establish and analyze a database.										
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to identify client health care needs.										
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to select nursing diagnoses.										
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to set client-centered goals.										
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to plan and implement care to achieve the goals.										
◆ Practicing the role of PROVIDER OF CARE uses the nursing process as a basis for decisions to evaluate client outcomes.										
◆ Practicing in the role of MANAGER OF CARE, acts as a client advocate.										
◆ Practicing in the role of MANAGER OF CARE, prioritizes care for groups of clients.										

89

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PROGRAM OUTCOMES MATRIX

Core Abilities

- ◆ Practicing in the role of **MANAGER OF CARE**, delegates some aspects of care and directs others.
- ◆ Practicing in the role of **MANAGER OF CARE**, is accountable for own care and care delegated to others and for knowing the legal parameters of roles and responsibilities.
- ◆ Practicing in the role of **MANAGER OF CARE**, knows when to seek assistance.
- ◆ Practicing in the role of **MANAGER OF CARE**, uses time and resources effectively.
- ◆ Practicing in the role of **MANAGER OF CARE**, promotes an environment that fosters team cooperation/relationships.
- ◆ Practicing in the role of **MANAGER OF CARE**, interacts with clients and colleagues using effective resolution skills and group dynamics.
- ◆ Practicing in the role of **MANAGER OF CARE**, demonstrates skill in interpersonal relationships and therapeutic communication.
- ◆ Practicing in the role of **MANAGER OF CARE**, provides for continuity of care.
- ◆ Practicing in the role of **MANAGER OF CARE**, utilizes appropriate channels of communication.
- ◆ Practicing in the role of **MEMBER OF THE DISCIPLINE OF NURSING**, practices within the ethical and legal framework of nursing.
- ◆ Practicing in the role of **MEMBER OF THE DISCIPLINE OF NURSING**, maintains confidentiality of information regarding clients.
- ◆ Practicing in the role of **MEMBER OF THE DISCIPLINE OF NURSING**, uses resources for continuing learning and self-development.

91

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PROGRAM OUTCOMES MATRIX

Core Abilities	
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, values nursing as a career and values own practice.	
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, demonstrates awareness of political, economic and societal forces affecting practice.	
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, reports concerns regarding quality of care to the appropriate person.	
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, recognizes importance of nursing research in advancing nursing practice.	
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, communicates truthfully verbally and in writing the client's behavior and responses to interventions.	
◆ Practicing in the role of MEMBER OF THE DISCIPLINE OF NURSING, supports peers and other workers in the delivery of client care.	
◆ Develops a system of values and ethical standards.	
◆ Demonstrates growth in self-awareness and self-esteem.	
◆ Views self-empowerment as a method to produce behavioral change in self and client.	
◆ Applies systematic use of thinking for decision making.	
◆ Demonstrates functional literacy in mathematical skills.	

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PROGRAM OUTCOMES MATRIX									
Core Abilities									
◆ Accepts personal responsibility for own physical and mental health.									
◆ Integrates caring and respectful behaviors which support sensitivity to diversity of populations.									
◆ Demonstrates flexibility in the planning and provision of care in a rapidly changing health care environment.									

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95

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POLICE SCIENCE

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes						
Program Outcomes	Core Abilities			Self-Directed Inquiry and Growth	Self Awareness and Esteem	Global Awareness and Sensitivity
	Educational Program Competence	Solid Foundation Skills	Effective Communication			
► Identify the various law enforcement agencies of municipal, county, state, and federal levels and explain their functions.	5	3	3	0	0	3
► Demonstrate an understanding of the criminal trial process.	5	5	0	3	3	0
► Apply the philosophy of traffic enforcement in highway safety strategies.	5	3	0	0	3	0
► Recognize strategic points where important decisions about juveniles are made.	5	5	3	3	5	3
► Command the legal terminology that law enforcement officers must use in the law enforcement process.	5	5	5	5	5	0
► Apply the Constitutional limitations and laws of the federal and state governments which apply to the search and seizure of evidence.	5	5	5	5	5	0
► Comprehend the Constitutional principles and statutory authority concerning the powers of arrest.	5	5	5	5	5	5
► Understand the legal structure within the criminal justice system and identify the various legal procedures necessary for efficient operation of a court system.	5	0	5	5	5	5
► Describe the leading principles of organization and administration of the modern law enforcement agency.	5	3	3	3	3	0
► Demonstrate an understanding of theory, law, policy, and practice as it relates to juvenile delinquency and deviant behavior.	5	5	5	5	5	0
► Write effective reports.	5	5	5	3	3	0
► Conduct proper interviews and interrogations.	5	5	3	3	3	0
► Conduct preliminary crime scene investigations.	5	5	3	3	3	0
► Demonstrate skills and attitudes that reflect understanding of diversity within communities.	5	5	5	3	5	5
TOTAL:	70	59	54	50	48	52
					10	26

97

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POLICE SCIENCE

PROGRAM OUTCOMES MATRIX

		Program Courses																	
		Program Courses									Program Courses								
Core Abilities	Program Outcomes	I			II			III			IV			V			VI		
		S	F	S	S	F	S	S	F	S	S	F	S	S	F	S	S	F	F
① Educational Program Competence	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F	F
② Solid Foundation Skills	F	F	F	F	S	S	S	S	S	S	S	S	S	S	S	S	S	F	F
③ Effective Communications	F	S	S	F	S	S	S	S	S	S	S	S	S	S	S	S	S	F	F
④ Critical Thinking Skills	F	S	S	F	F	S	S	S	S	F	S	S	S	S	S	S	S	F	F
⑤ Self-Directed Inquiry & Growth	F	S	S	F	S	S	S	S	F	S	S	F	S	S	S	S	S	S	F
⑥ Self Awareness & Esteem	F	S	S	F/S	F	S	S	S	F	S	S	F	S	S	S	S	S	S	S
⑦ Community Commitment	F	S	S	S	S	S	S	S	F	S	F	S	S	S	S	S	S	S	F
⑧ Global Awareness & Sensitivity	F	S	S	S	S	S	S	S	F/S	S	S	S	S	S	S	S	S	S	F
Program Outcomes																			
A. Identify the various law enforcement agencies of municipal, county, state, and federal levels and explain their functions.		F	F	F	F/S	F/S	F/S	F/S	F/S	S	S	S	S						
B. Demonstrate an understanding of the criminal trial process.		F	F	F	F/S	F/S	F/S	F/S	F/S	S	S	S	S						
C. Apply the philosophy of traffic enforcement in highway safety strategies.		F	F	F/S	F	F	F	F	F	F	F	F	F	F	F	S	S	S	S
D. Recognize strategic points where important decisions about juveniles are made.		F	F	F	F/S	F/S	F/S	F/S	F/S	S	S	S	S						
E. Command the legal terminology that law enforcement officers must use in the law enforcement process.		F	F	F/S	F/S	F/S	F/S	F/S	S	S	S	S							

99

100

PROGRAM OUTCOMES MATRIX

Program Courses

	Program Courses														
	504-101 Intro Law Enfor	504-134 Juv Proc	801-153 Wrt Com	804-195 Traf Law	801-156 Math Pol Sci	504-121 Crim Law	504-145 Crim Proc	809-197 Rule Evid	504-199 Cont Amer Soc	504-109 Psych Hum Rel	504-133 Crtic Juris & Dev Beh	806-170 Phys Pol Sci	504-113 Crim Invest	504-129 Inter View Tech	801-137 Pol Com Rpt
Program Outcomes, continued															
► Apply the Constitutional limitations and laws of the federal and state governments which apply to the search and seizure of evidence.	F	F	S			S	S	S			S	S	S	S	
► Comprehend the Constitutional principles and statutory authority concerning the powers of arrest.	F	F	S			S	S	S			S	S	S	S	
► Understand the legal structure within the criminal justice system and identify the various legal procedures necessary for efficient operation of a court system.	F	S				S	S	S		F	S	S	S	S	
► Describe the leading principles of organization and administration of the modern law enforcement agency.	F	S							S	F			S		
► Demonstrate an understanding of theory, law, policy, and practice as it relates to juvenile delinquency and deviant behavior.	F	F				S	S	S		F	S	S	S	S	
► Write effective reports.	F	F	F	F	F	F	F			S	S	S	F		
► Conduct proper interviews and interrogations.	F	F	S	S	S	S	S	F	S	S	S	S	S	S	
► Conduct preliminary crime scene investigations.	F	S	S	S	S	S	S	S	S	S	F	S	S	S	
► Demonstrate skills and attitudes that reflect understanding of diversity within communities.	F	S	S	S	S	S	S	S	F/S	S	S	S	S	F	

OFFICE ASSISTANT

INSTITUTIONAL OUTCOMES MATRIX: Relationship to Program Outcomes

8
1

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104

OFFICE ASSISTANT

PROGRAM OUTCOMES MATRIX

		Program Courses																					
		Program Outcomes									Program Courses												
Core Abilities	Program Outcomes	101-304			103-301			106-310			106-315			106-310			106-344			106-352			
		101-304	113	114	106-310	301	118	106-Elect Calc	310	Key Beg	106-Offic Air	315	Key Beg	106-Data Entry	310	Offic Proc	106-Elect Filing	344	Tran Script	106-Prof Dev	352	801-App Basic	355
① Educational Program Competence																							
② Solid Foundation Skills																							
③ Effective Communications																							
④ Critical Thinking Skills																							
⑤ Self-Directed Inquiry & Growth																							
⑥ Self Awareness & Esteem																							
⑦ Community Commitment																							
⑧ Global Awareness & Sensitivity																							
Program Outcomes																							
Process business-related written communications.																							
Demonstrate effective oral communication with individuals and groups in a business environment.																							
Identify and solve routine office-related problems.																							
Demonstrate positive human relations skills in the office.																							
Demonstrate excellence in work ethics in the office environment.																							

105

Program Courses

102

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